



Programme Update

10 October 2024



- Our purpose is to support the people of Torbay and South Devon to live well
- Our vision is better health and care for all
- Our building a brighter future programme focuses on our estate, our digital and technology opportunities, our people and our care - these are the areas where we can have the most impact
- Clear synergies with your mission to support, enable and empower residents, communities and partnerships - for the people, for the place
 - Thriving people – reducing inequalities, improving health and wellbeing
 - Thriving economy – employment, community wealth building, digital technology
 - Tackling climate change – net carbon zero
 - Council fit for the future – culture of partnerships with our communities



- We are one of 46 hospitals in the New Hospital Programme, which gives us an opportunity to make a real difference in how we deliver services with, to and for our people
- We want to ensure better outcomes for our population and better working environments for staff, with our new health and care model helping to shape service delivery
- We are making significant progress with our Electronic Patient Record programme, which will transform our care pathways and provide a strong digital infrastructure for the future
- We are building on great foundations of integrated care - nine years of pioneering collaboration between our organisations with a new MoU just signed, to ensure adult residents receive seamless social care



- Lord Darzi's independent investigation into the NHS
- NHS 10 year plan
- The new government's priorities for the NHS:
 - From hospital to community
 - From analogue to digital
 - From sickness to prevention (wellness)
- From the Secretary of State for Health and Social Care's speech to the Labour Party Conference:
 - The NHS transformed into a Neighbourhood Health Service
 - A digital health service powered by cutting-edge technology
 - A preventative health service that helps us stay healthy and out of hospital
 - A new National Care Service, ensuring people can live dignified and fulfilling lives



- Originally £20 billion investment with 40 new hospitals pledged by 2030, including Torbay Hospital
- Reinforced autoclaved aerated concrete hospitals (RAAC) became part of scheme last year
- New Hospitals Programme review underway and we are in scope for this - hospitals with full business cases already approved and the RAAC hospitals are out of scope
- An update is expected as part of Chancellor's speech on 30 October 2024
- The SoS has indicated all hospitals will be built, but more realistic timelines will be determined through the review

- We have updated our hospital masterplan to reflect the templates of Hospital 2.0

Site enabling

- Create and prepare build zones and to deliver critical infrastructure such as power and parking reorganisation
- The first of four site enabling business cases has been submitted

Main scheme plans

- Replacement of all our inpatient beds
- Planned Care Centre (separation of planned and unplanned care)
- New Emergency Department
- Demolition of life expired assets after the hospital build is completed
- We are making progress on developing our third Strategic Outline Case

Why we need a new hospital

- Third oldest hospital in the country - over 80% of our core estate either in bad or poor condition, with a lot of backlog maintenance
- Our sub-standard buildings are causing problems for patient care, with multiple incidents reported, including sewage and water leaks and ventilation issues
- Impact on patients - loss of confidence, delays, health and safety issues (e.g. hospital acquired infections)
- Impact on staff – negative effect on morale, recruitment and retention
- Staff work hard to reduce the most immediate risks, but risk reduction measures are temporary, expensive and time limited
- With the right facilities we can create a productive working environment for our staff and improve the experience and outcomes for our patients



- New CDC, established in partnership with InHealth, opened on 02 September 2024 in Market Street, Torquay
- Currently offers echocardiography, lung function tests, ECGs, phlebotomy and ultrasound
- CT, MRI and X-ray will open at the end of October 2024
- Aims to speed up treatment, reduce waiting lists and provide care closer to home
- Performance remains on trajectory against the CDC profile agreed with NHS England



Thank you for listening